

Chair:
Councillor Clare Kober

Deputy Chair:
Councillor Lorna Reith

INTRODUCTION

- 1.1 This report covers matters considered by the Cabinet at our meeting on 24 March 2009. For ease of reference the Report is divided into the Cabinet portfolios.
- 1.2 We trust that this Report will be helpful to Members in their representative role and facilitate a fruitful dialogue between the Cabinet and all groups of Councillors. These reports are a welcome opportunity for the Cabinet on a regular basis to present the priorities and achievements of the Cabinet to Council colleagues for consideration and comment. The Cabinet values and encourages the input of fellow members.

ITEMS OF REPORT

Children and Young People

2. SCHOOL EXPANSION CONSULTATION – RHODES AVENUE PRIMARY SCHOOL

- 2.1 We reported to Council on 13 October 2008 as part of the School Place Planning Report on proposed consultation on the possible expansion of Rhodes Avenue Primary School in Alexandra Ward within the West Area Children's Network from 2 to 3 forms of entry (fe).
- 2.2 We considered a report which advised us that the consultation on this possible expansion had taken place between the 10 October and the 28 November 2008. Any expansion would take effect from September 2011 beginning with that year's reception intake. The report set out the responses received to the consultation and considered these and all other material considerations.
- 2.3 We report that having noted the consultation on the possible expansion of Rhodes Avenue Primary School from 2 to 3 forms of entry and the analysis of other factors which influenced the provision of and demand for school places in Haringey and, in particular, Alexandra Ward we approved the publication of statutory notices on the proposed expansion of Rhodes Avenue Primary School from 2 to 3 forms of entry. We also approved the continuation of design work on the potential expansion concurrently with the consultation on the statutory notices.

3. ADMISSION TO SCHOOLS – DETERMINATION OF ARRANGEMENTS

- 3.1 We considered a report which sought our approval to the determination of the arrangements for admission to community primary and secondary schools and to St Aidan's Voluntary Controlled School for the 2010/11 school year. It included admission arrangements to nursery classes in Haringey community primaries and St Aidan's Voluntary Controlled primary school, and admission arrangements to Sixth Forms in Haringey community secondary schools and the Sixth Form Centre. It also asked to note contained admission arrangements for the new community secondary school, Heartlands High School.

- 3.2 Council will be aware that consultation on admission issues is an annual requirement for local authorities under Section 89 of the School Standards and Framework Act 1998 as amended by the Education and Inspections Act 2006. The report asked us to note that the Department for Children, Schools and Families (DCSF) had placed a duty on local authorities to co-ordinate all 'in-year' applications for admission. Concern was expressed about the possibility of additional resources being required to take on the additional in-year admissions and the DCSF contention that there were none.
- 3.3 The report also asked us to note that agreement has not been reached with Fortismere Governors in relation to the in-year fair access protocol and that failure to agree a protocol across all admission authorities would mean that the Council would need to request the Secretary of State to impose one, while the possibility of Pan-London reception class admissions reported had been delayed by DCSF until the September 2011 intake.
- 3.4 We report that we approved the proposed admission arrangements for consultation for all community primary schools and St Aidan's Voluntary Controlled Primary School as well as for Haringey community secondary schools, including Heartlands High School, and for sixth form provision in Alexandra Park School, the Highgate/Hornsey Consortium and the Sixth Form Centre.
- 3.5 Approval was also granted to -
- An amendment to the Authority's proposed system of measurement between the home address and the school where the main entrance of the school was to be used instead of the post office address point.
 - A proposed Qualifying Scheme for the co-ordination of transfer from primary to secondary school as a member of the Pan-London consortium.
 - The qualifying scheme for the co-ordination of admission to reception classes within Haringey and to the amended timetable (which would bring Haringey into line with five of our six neighbouring authorities to assist parents in making cross-borough applications, and eliminate some of the late applications received for the Authority's primary schools).
 - The reduction in the published admission number for Woodside High School from 243 pupils to 216 pupils entering Year 7 in September 2010 in order to rationalise the number of secondary school places available with the opening of Heartlands High School, balanced against demand.
 - A proposal to approach the Secretary of State and request that an In-Year Fair Access Protocol be imposed on all admission authorities in the area if agreement was not reached following the next meeting with Fortismere School.

4. FEES AND CHARGES 2009/10 - CHILDREN AND YOUNG PEOPLE'S SERVICE

- 4.1 We considered a report which sought our approval to fees and charges applicable from April 2009 in relation to services provided by the Children and Young People's Directorate and to the submission of a report at a later date where price increases were made from September each year.
- 4.2 We noted that within the Children and Young People's Service there were a number of areas where fees and charges were levied. We also noted that a significant area of income generation related to activities where responsibilities had been delegated to schools in the past and where the Council provided services on a traded basis. The charges for these services were increased from April each year, generally to align with the issue of school budgets for the new financial year. For all those services where delegation had taken place charges were made on the assumption of covering in full the costs of the services and to consider the effect of changing patterns of demand and how to fund service development.
- 4.3 The increases we agreed with effect from 1 April 2009 related to the following services -
- Music Services for Pupils
 - Services to Schools (General)
 - Services to Schools (School Standards and Inclusion)
 - Services to Schools (Continuing Professional Development)
 - Services to Schools (International Links Service)
 - Services to Schools (Haringey Healthy Schools Programme)
 - Services to Schools (Governor Support and Training)
 - Services to Schools (Governing Body Clerking Service)
 - Services to Schools (Personnel Advisory Services)
 - Services to Schools (Payroll Services)
 - Services to Schools (Maternity Insurance)
 - Services to Schools (Occupational Health and Welfare Service)
 - Services to Schools (School Swimming Service)
 - Services to Schools (School Transport Service)
 - Services to Schools (School ICT Support Service)
 - Services to Schools (Property and Contracts Service)
 - Services to Schools (Fixed Play Service)
 - Services to Schools (Cash Collection Service)
 - Services to Schools (School Library Service)

We were advised that in addition there were other services the charges for which were increased from September each year in alignment with the academic year. A further report was to be made to us later in the year when the proposed increases would be considered. The services covered by this arrangement were –

- Schools Meals Service
- Pendarren House Outdoor Education Centre
- Play Service
- Early Years (childcare costs)

Environment and Conservation

5. HIGHWAYS WORK PLAN 2009/10

5.1 Council will be aware that the Highways Works Plan sets out the yearly investment programme in the Borough's highway and transport infrastructure, as well as its initiatives to encourage greater use of sustainable transport. We considered a report which advised us that In 2009/10 the total proposed investment was £10,150,000 funded as follows -

Funding Source	£ million
Transport for London (TfL) Grant	4.093
Council Investment	5.740
Section 106	<u>0.337</u>
Total	<u>10.150</u>

5.2 The Council's element included an additional £1 million for investment in the Borough's highways bringing the total to £2.8 million and an additional £1 million for street lighting bringing the total up to £2 million. There would also be investment in structures such as bridges and retaining walls. The key investments using TfL funding were –

- Road safety measures in Wightman Road, Westbury Avenue, Tottenham Lane
- 20mph zone proposed for the Downhills Park area
- Northumberland Park bus stand
- School travel planning
- Developing proposals to improve station access to Wood Green

5.3 We were also advised that from 2009/10 onwards the Highways Works Plan would be based on the type of investment, rather than the source of funding to provide a more cohesive view of how the investment would contribute towards improving highways conditions and transport infrastructure. It would also mainstream some of the Greenest Borough actions into the Highways Works Plan as part of the work to ensure greater synergy between highways and transport, which was envisaged as part of the creation of the Sustainable Transport Department.

5.4 Investment in Haringey's streets and transport had been a major priority for the last 5 years and this sustained investment was resulting in improvements to both the Council's performance and resident's perceptions. Resident's had been consulted on their priorities through the Road to Improvement consultation and the results of this had led to the introduction of the pothole blitz in 2008/9 which had successfully seen over 2000 potholes mended. A follow up to the Road to Improvement was planned for 2009/10 as well as benchmarking the Council's customer satisfaction on highways and transport issues with other local authorities.

5.5 Each year projects from a number of sources were funded, primarily through a Local Implementation Plan (LIP) funded by TfL but also from the Council's own resources. The highway projects were in line with the previous Mayor's Transport Strategy. Transport policy changes and different objectives could be expected to emerge from the new Mayor's Transport Strategy, a draft of which was expected in April/May for Functional and London Assembly bodies. This in turn would be expected to lead to a re-focusing of resources to different types of transport projects for 2010/11 and onwards.

- 5.6 TfL were planning changes to the methodology for allocating LIP funding to the boroughs. There were 23 different transport areas for which the Council could apply for funding and it was proposed that these be reduced to 5. The changes were planned to take effect from 2010/11 and would result in the Borough being allocated funding over 3 years without going through a bidding process. This would give boroughs much more freedom to determine their transport spending priorities and development of these would be a major work area for Sustainable Transport in 2009/10.
- 5.7 We report that we approved the Highways Works Plan for 2009/10 as set out in the report and we noted the changes proposed to future Local Implementation Plan funding for 2010/11 and onwards.

Regeneration and Enterprise

6. BRIDGE NDC DELIVERY PLAN 2009/10

- 6.1 We considered a report which advised us that the 9th New Deal for Communities (NDC) Delivery Plan had been approved by the Bridge NDC Board. The Delivery Plan set down the Partnership Board's Priorities for the Bridge NDC programme over the next financial year including the budget forecast up to programme end in 2011. The focus was to ensure that the improvements brought about by the NDC were carried on through sustainable succession and legacy arrangements. These were to be achieved by -
- Careful alignment with Local Area Agreement (LAA) targets;
 - Working with the Council and key stakeholders to mainstream identified projects and join up local services;
 - Implementation of the completed Seven Sisters Neighbourhood Plan that would provide an overarching framework for the NDC area including specific sites; and
 - Setting up a company limited by guarantee leading to charitable status as part of a health-based and asset based successor body to the NDC.
- 6.2 We were informed that the priorities for the Delivery Plan were based on an assessment of performance measured against the NDC's performance framework using the findings of the MORI Resident's Survey undertaken in November 2008 and that capital funding having been fully invested by March 2009, the 2009/2010 investment programme would comprise only revenue projects. The programme included a number of cross cutting projects which would deliver outputs across the following three themes -

Neighbourhood Services - Housing, Environment and Crime

This theme would seek to build on the success of previous partnership working with the police and youth offending service that aimed to prevent offending amongst young people. The theme would also continue to work with resident associations in the area to support their capacity to achieve improvement in their local services

Health, Social Care, Sport and Leisure

The main focus would continue to be strengthening partnership working, supporting smoking cessation and increasing levels of physical activity which were priority targets of the NDC and LAA. There would be a renewed focus on the health needs of younger people.

Education, Employment and Enterprise

The NDC would work closely with partner agencies/stakeholders to ensure that local residents and businesses were supported to withstand the challenges of the economic downturn.

- 6.3 We report that we received the Bridge NDC Delivery Plan for 2009/10 and noted that it had been approved by the NDC Partnership Board. We also noted that the Delivery Plan was subject to formal approval by both the Department for Communities and Local Government and the Government Office for London and that the Council had a critical role as Accountable Body both in supporting and in delivering the Bridge NDC programme.

Community Cohesion and Involvement

7. AREA PRIORITY PLANS

- 7.1 The Council will be aware that Area Priority Plans aimed to -
- Use area profiles as a strategic evidence base to identify local priorities in each neighbourhood by using ward data, statistics and local intelligence;
 - Ensure that they provide a co-ordinated framework for achieving service improvements at a local level;
 - Identify actions to meet local priorities and contribute to the achievement of Community Strategy, Council Plan and Local Area Agreement outcomes;
- 7.2 Area Priority Plans brought greater focus to the work of local agencies working in partnership and the plans also translated to Haringey Community and Strategic Partnership aims and objectives into a local framework for Haringey's Assembly Areas.
- 7.3 The development of Area Priority Plans was a new initiative and it was recognised that these plans would change and develop throughout the year to respond to local issues. They represented a local multi agency framework to deliver shared outcomes in response to local need. There was a need to further refine our capacity to agree SMART targets with our partners and key services, and to ensure that service performance could be measured locally. Each Neighbourhood had analysed baseline information covering various themes and information and intelligence from the community and partners as well as data at ward level which had been used to identify key priorities.
- 7.4 Plans would be reported to the Area Assembly Chairs and local ward Councillors for their area and it was proposed that the Cabinet Member for Community Cohesion and Involvement would agree and sign off each neighbourhood plan with the relevant Area Assembly Chair. Updates on achievement of the Area Priority Plans would be provided

quarterly to the Cabinet Member for Community Cohesion and Involvement, Area Assembly Chairs and other key stakeholders.

- 7.5 We considered a report which set out the seven Draft Area Priority Plans which formed the work programme for the Neighbourhood Management Service to deliver in conjunction with other Council Services and Partners. We noted that these plans were based upon local information and addressed key issues raised within local communities. Area Priority Plans were being developed as a co-ordinating framework for achieving service improvements at a local level. We also noted that the Plans appended to the report were still in draft form and subject to further development and amendment. The report also updated us on the progress in developing Area Priority Plans and the role in strengthening the local collection and use of information across Council Services and Partners to better understand and meet customer needs and community priorities.
- 7.6 We report that we agreed that the Area Priority Plans be used as a framework to co-ordinate activities to achieve key priorities in each Area Assembly.

Leader

8. THE COUNCIL'S PERFORMANCE – PERIOD 10 – APRIL 2008 TO JANUARY 2009

- 8.1 We considered the monthly monitoring report for Period 10 (January) which detailed the Council's performance against agreed targets. Financial and performance information was based on the financial monitoring reports prepared for the budget and performance management review meetings for period 10.
- 8.2 Details of performance against monthly reported indicators all linked to the following Council's priorities were set out in an Appendix to the report:
- Making Haringey one of London's greenest boroughs
 - Creating a better Haringey: Cleaner, Greener and Safer
 - Encouraging lifetime well-being
 - Promoting independent living
 - Delivering quality services
- 8.3 We noted that in recognition of the need to accelerate the Council's journey towards 'Delivering quality local services' the fifth Council priority above had been amended. This changed focus would demonstrate that we were committed to improving practice, service delivery and value for money for our residents. The report presented performance highlights under the Council's priorities and also showed on an exception basis indicators where focus was needed.
- 8.4 In terms of finance, the overall revenue budget monitoring, based on the January position, showed that the General Fund was forecast to spend £1.1 million above budget. We also noted that services were seeking to contain budget pressures within the approved budget limit and that further work was to be done with services to reduce non-essential expenditure to bring the revenue position back in to line with the approved budget by the year end.

8.5 The aggregate capital projected position in 2008/09 was projected to under spend by £9.8 million (7.2%). In net terms Children & Young People are projected to under spend by £2.8 million, Urban Environment by £0.9m, Corporate Resources by £1.7 million, Adults, Culture & Community by £1 million and the Housing Revenue Account by £3.4 million.

8.6 Financial regulations require that proposed budget changes be approved by the Cabinet. These are shown in the table below and fall into one of two categories:

- Budget virements, where it was proposed that budget provision be transferred between one service budget and another. Explanations are provided where this is the case;
- Increases or decreases in budget, generally where notification has been received in-year of a change in the level of external funding such as grants or supplementary credit approval.

8.9 Under the Constitution, certain virements are key decisions. Key decisions are:

- For revenue, any virement which results in change in a directorate cash limit of more than £250,000; and
- For capital, any virement which results in the change of a programme area of more than £250,000.

Key decisions are highlighted by an asterisk in the table.

8.10 The following table sets out the proposed changes. There are two figures shown in each line of the table. The first amount column relates to changes in the current year's budgets and the second to changes in future years' budgets (full year). Differences between the two occur when, for example, the budget variation required relates to an immediate but not ongoing need or where the variation takes effect for a part of the current year but will be in effect for the whole of future years. Proposed virements are set out in the following table -

Revenue Virements						
Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Reason for budget changes	Description
10	CY	Rev	97	97	Corrective budget realignment	Adjustment of single status pay
10	AC	Rev	92	92	Corrective budget realignment	Adults stroke social care grants - 08/09 and 09/10
10	AC	Rev	4		Corrective budget realignment	RNIB National Library Services cost of service agreed by Winkfield
10	All services	Rev	3	3	Corrective budget realignment	New telephone extensions
10	PPPC	Rev	65		Funding allocations 2008/09	Ministry of Justices Youth Crime Action Plan grant 2008/09

10	CY	Rev*	279		Funding allocations 2008/09	DCSF Aiming High for Disabled Children Funding Allocation grant for 2008/09
Capital Virements						
Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Reason for budget changes	Description
10	PP/AC	Cap	30		Corrective budget realignment	Funds transfer for development at Rangemoor Road and Herbert Road, N15
10	UE	Cap	9		Corrective budget realignment	Increase budget by TFL for Installation of on Electrical Street Recharging Points
10	UE	Cap*	581		Corrective budget realignment	Revised TFL Budget Allocation - A406 Project
10	UE	Cap*	294		Corrective budget realignment	Revised TFL Budget Allocation - for Schools Travel Plan
10	UE	Cap	147		New Projects	Section 106 Funding for New Projects - Sainsbury's Williamson Rd N4 and 136a,b&c High Rd N22
10	UE	Cap	50		New Projects	New Project - Greenway corridor TFL funding
10	UE	Cap*	1,991		Corrective budget realignment	The HRA capital budget's main variations are in respect of the Decent Homes programme where works have been commissioned above government allocations, however the costs will be funded by leaseholder contributions. The forecast for the programme this year is, therefore, on budget. This position will require a budget virement of £1.991m and formal agreement to this is now requested.
10	UE	Cap*	516		Corrective budget realignment	The Mortuary project has a budget overspend of £0.5m. A proposal is being considered to meet the budget pressure from part of the GAF III programme allocation, which was received on 10th December 2008; a contribution from planned revenue underspends in view of the improving financial position for parking and any available

						underspends against this year's capital budget. This funding has been identified and was reported to Procurement Committee on 19 February 2009 as reported to Cabinet on the 24 February. Formal agreement to the necessary virement is requested.
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9. DATA QUALITY STRATEGY

9.1 We considered a report which advised us that in the 2008 Use of Resources and Data Quality assessment carried out by the Council's external auditors Grant Thornton, Haringey was judged as performing well in terms of data quality. However, the report noted the lack of a formal data quality strategy for the Council and this was one of the key recommendations from the assessment. A draft Data Quality Strategy which covered a three year period had been developed to address recommendations made following the Use of Resources assessment. The strategy set out three desired outcomes -

- Data which was accurate and reliable on which to base policies and decisions.
- Clear accountability for good quality data – everyone recognising the need for good data quality and how they contributed to delivering it.
- Staff who had the knowledge and competencies to produce, interpret and analyse good quality data

9.2 The report included an Action Plan which outlined the key activities required to implement the strategy and achieve these outcomes. The data quality action plan would be updated every year to reflect findings of the annual Data Quality audit and any data quality issues that might arise during the year.

9.3 The Strategy proposed a rolling year programme of performance data audits the purpose of which was to ensure that data was fit-for-purpose by assessing representative samples of data. As data quality audits were resource intensive, prioritisation would be risk based and informed by -

- Concerns around service outcomes
- Data source
- Previous audits/inspections
- Previous year's Use of Resources assessment
- Analysis of national and local indicator data
- Management concerns

9.4 We noted that the robustness of data used by the Haringey Strategic Partnership or other partnerships was equally crucial to the Council and as from April 2009 would be tested by the Area Assessment. For this reason the Strategy and Action Plan proposed joint data quality audits of key partnership indicators.

9.6 We report for information that we approved both the Data Quality Strategy and Action Plan.

10. REVISING THE SCHEME OF DELEGATIONS TO OFFICERS

10.1 This matter was the subject of a report to Council on 30 March 2009 by the Constitution Working Group.

11. DELEGATED DECISIONS AND SIGNIFICANT ACTIONS

11.1 We were informed of the following significant actions taken by Directors under delegated powers -

Director of Adult, Culture and Community Services

Alexandra Road Crisis Unit Establishment Change – 4 x Casual Residential Crisis Worker posts.

Director of Children and Young People's Services

Building Schools for the Future Programme – E-rooms net facility

Building Schools for the Future Programme – Hornsey School for Girls - Advanced Works Package.

Building Schools for the Future Programme – Park View Academy – Early Works Package

Director of Corporate Resources

Muswell Hill Library Roof Works – Amended award of contract for refurbishment works.

Treasury Management Advisory Service – Award of Contract

12. ACTIONS TAKEN UNDER URGENCY PROCEDURES

12.1 We were informed of the following action taken by Directors under urgency procedures -

Assistant Chief Executive (Policy, Performance, Partnerships & Communications)

Approval to the provision of additional support in the sum of £55,000 to Jacksons Lane Community Centre subject to Arts Council funding continuing at its full level for 2009/10 onwards. The Council's contribution would be initially for 2009/10 and, subject to continued business improvements, for a further two years.